

DEEPENING
ENGAGEMENT,
DELIVERING
IMPACT THAT
**TRANSFORMS
LIVES**



During the year, SMU's partnerships expanded, and their impact grew stronger. We convened world leaders, industry innovators, and academic peers to address shared challenges and opportunities. New alliances across Asia and beyond opened doors for research collaboration, student mobility, and entrepreneurship. Philanthropic support from individuals and organisations fuelled scholarships, funded pioneering research, and advanced initiatives that uplift communities.



GLOBAL CITY UNIVERSITY



(L-R) Mr Piyush Gupta, then-CEO of DBS Group and Chairman of the SMU Board of Trustees, Mr Tharman Shanmugaratnam, President of the Republic of Singapore, and Mr Larry Fink, BlackRock Chairman and CEO.

Conversation on global challenges and creating pathways to growth

As a city University committed to advancing innovative solutions for meaningful impact, SMU creates opportunities for insightful and engaging conversations that address the challenges of tomorrow. SMU hosted a high-level discussion featuring the President of Singapore, Mr Tharman Shanmugaratnam, and Chairman

and CEO of BlackRock, Mr Larry Fink. Moderated by Chairman of SMU Board of Trustees Mr Piyush Gupta, this event provided a unique opportunity to delve into pressing global issues and attracted an audience of distinguished business leaders and academics.

Key topics included the fragmentation of globalisation, the rise of populism, and the urgent need for equitable growth. Against the backdrop

of rising economic volatility, technological disruption, and climate challenges, the speakers emphasised the transformative power of innovation and international cooperation as essential tools for navigating and overcoming global crises.

Through such engagements, SMU continues to be a catalyst for conversations, offering invaluable perspectives that shape a brighter and more inclusive future.

10th Straits Times Education Forum

Against the rapid growth of Southeast Asia, on track to be the world's fourth-largest economy by 2030, immense opportunities and challenges have arisen, especially questions about how businesses, governments and individuals could adapt to a rapidly evolving landscape.

The Straits Times Education Forum, held in partnership with SMU, convened leading experts for an insightful discussion

on the opportunities to be harnessed, as well as how the next generation of talent might seize the opportunities ahead. Close to 600 participants, the highest turnout in the history of the annual Forum, attended the event themed "Southeast Asia and Our Shared Future".

Speaking at the Forum, SMU President, Professor Lily Kong, said that Southeast Asia is a region of immense dynamism and that for graduates to excel in such a vibrant environment, they need cultural intelligence,

resilience, adaptability and a spirit of innovation. Universities thus play a critical role in cultivating talent with these qualities. Prof Kong added, "As SMU marks 25 years of educational transformation, we will focus our minds on strengthening these qualities, and in so doing, nurturing lifelong learners and change agents. We will reaffirm our commitment to preparing students not just for the workplace, but to lead and make a lasting impact in an ever-evolving and increasingly complex world."



(L–R) SMU then-Provost-designate Prof Alan Chan, Carro co-founder Mr Aaron Tan, DPM Mr Heng Swee Keat, SMU Chairman Mr Piyush Gupta and investor and entrepreneur Mr Aldi Haryoprato at The Straits Times Education Forum 2025.

GLOBAL CITY UNIVERSITY

SMU keeps the spark of innovation alive

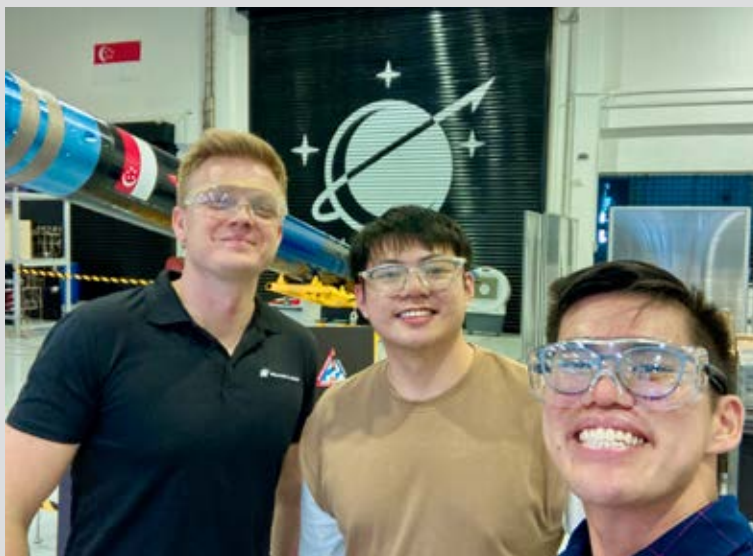
SMU's Institute of Innovation and Entrepreneurship (IIE) continues to push the envelope by inspiring and nurturing innovation for sustainability.



Support for eco-friendly space propulsion via student-led VC fund

Protégé Ventures (PV), Southeast Asia's first and Singapore's only student-led venture capital fund, has invested S\$25,000 in pre-Series A round funding in Equatorial Space Systems (ESS), a Singapore-headquartered start-up specialising in cost-effective and environmentally-friendly space launches. PV is a

student venture capital (VC) fund established by SMU's Institute of Innovation and Entrepreneurship. This is PV's first investment in eco-friendly propulsion, demonstrating the VC's commitment to empowering youth to fund the future they believe in, including innovations in sustainability.



(L–R) Mr Simon Gwozdz, CEO of Equatorial Space Systems, and Mr Ryan Tan and Mr Timothy Wee, both student venture capitalists of Protégé Ventures (PV). Mr Tan is an Accountancy student at SMU.

The 12th Lee Kuan Yew Global Business Plan Competition

The hunt for sustainable urban innovations goes global as applications for the Lee Kuan Yew Global Business Plan Competition (LKYGBPC) kicked off in January 2025. Now in its 12th edition, the biennial competition is focused on Urban Solutions and Sustainability, challenging the brightest young founders from around the globe to revolutionise cities with cutting-edge solutions for a sustainable future. The 12th edition saw an all-time high of over 1,500 submissions from universities across 91 countries. This unprecedented participation reinforces SMU's growing position as an international hub for university-led innovation.

Organised by SMU's Institute of Innovation and Entrepreneurship (IIE), the Competition is one of Asia's most exciting university-led start-up challenges. For the first time, it will feature its first official Scientific Knowledge Partner, Singapore's Agency for Science, Technology and Research (A*STAR), which will bring a new level of expertise to the competition.

Joint white paper: ASEAN universities instrumental in fostering start-ups



SMU Assistant Director Ms Gabrielle Tan (2nd from L), one of the co-authors of the white paper *Catalysing Growth: State of ASEAN University Innovation and Entrepreneurship Report 2024*, speaking at SWITCH 2024.

A white paper by SMU's IIE – with contributions from Chulalongkorn University, De La Salle University, Institut Teknologi Bandung, Universiti Malaya and Vietnam National University-Ho Chi Minh City – highlighted that ASEAN's digital economy surged from US\$12 billion to US\$100 billion in 2023, an eightfold increase. Titled *Catalysing Growth: State of ASEAN University Innovation and Entrepreneurship Report 2024*, the white paper also noted that some of the

region's most impactful start-ups in recent years, such as Grab, Gojek and Ajaib, were established shortly after their founders completed their tertiary education. ASEAN universities, with their network of resources to facilitate knowledge exchanges and interdisciplinary collaborations, are naturally positioned to drive efforts for entrepreneurs, investors, and stakeholders to convene, share insights, and catalyse innovation.

GLOBAL CITY UNIVERSITY



(L-R) ANU Vice-Chancellor Prof Genevieve Bell and SMU President Prof Lily Kong at ANU in October 2024.

New era of joint research in digital technology, law and governance

SMU and the Australian National University (ANU) have built on a decade of collaboration to establish a strategic partnership to address pressing issues in digital

transformation, sustainable living and Asia-focused growth, spanning law, sustainability, urbanism, technology, and their intersections. The partnership reflects a shared vision between the two universities to leverage inter-disciplinary and systems approaches in tackling societal challenges.

The first major joint initiative was the ANU-SMU Global Digital Economy Forum, co-convened by SMU's Yong Pung How School of Law and the ANU College of Law, held in November 2024 to address regulatory and legal challenges in issues like AI and productivity, trade digitalisation and FinTech regulation. As a result of the Global Forum, both law schools successfully awarded seed funding to two joint research collaborations in May 2025, underscoring their commitment to practical and actionable scholarship for impact.



SMU GOING BEYOND BORDERS

SMU at World Cities Summit 2025

The biennial World Cities Summit (WCS) is an exclusive platform organised by the Centre for Liveable Cities, Urban Redevelopment Authority, Singapore, for government leaders and industry experts to address liveable and sustainable city challenges, share integrated urban solutions and forge new partnerships. In 2025, The Mayors Forum of the WCS 2025 was held in the City of Vienna, Austria. Singapore.

As a Patron Sponsor of WCS since 2022, SMU's senior leadership and faculty experts participate as speakers and moderators, further enhancing the University's contribution to the discourse on sustainable and innovative city solutions.

SMU City Dialogues Vienna: Alliance for actionable insights into urban life

SMU became a founding member of the Global Alliance on Sustainable Urban Societies, collaborating with Boston University, the London School of Economics and Political Science, the University of Melbourne, and the University of Toronto. This initiative will focus on how urban

residents interact with their environments through a blend of social science and data science. Key activities will include joint research, academic publications, workshops, and faculty-student exchanges, all with a commitment to privacy and responsible data-sharing.



Signing Representatives at the launch of the Global Alliance on Sustainable Urban Societies (L-R): Prof Hyun Gang Shin, LSE; Prof Loretta Lees, Boston University; Associate Prof Cathy Oke, University of Melbourne; Prof Karen Chapple, University of Toronto; and Prof Orlando Woods, SMU.

SMU GOING BEYOND BORDERS

SMU City Dialogues Vienna: Global experts on the value of urban resilience



SMU Provost Prof Alan Chan (centre with microphone), sharing his views at the SMU City Dialogues Vienna Roundtable Panel.

The fourth edition of SMU City Dialogues was organised by SMU in partnership with Urban Innovation Vienna (UIV). Over 100 attendees from 20 countries, with representation from more than 20 universities and over 30 private and public organisations participated in discussions on the topic, "What is the value of urban resilience?".

SMU Provost Professor Alan Chan welcomed global urban leaders, policymakers and academics to the Dialogues and shared SMU President Professor Lily Kong's 3R framework to encourage participants to reflect on Resilient, Regenerative, and Restorative cities.

SMU professors Winston Chow and Orlando Woods, and UIV's Dr Johannes Lutter, shared the key takeaways following in-depth breakout discussions with the global experts. The insights were clear: urban resilience is not a buzzword, but a lived responsibility which requires trust, participation, and context-sensitive action.

The University expressed interest in exploring collaboration opportunities with the global experts. Whether through research partnerships or policy dialogues, it remains committed to connecting theory with practice and reflection with action.

RUN with top educational leaders from Singapore and Indonesia

The third RI-SING University Network (RUN) meeting brought together educational leaders from all of Singapore's six autonomous universities and Indonesia's five leading public universities together. Hosted by SMU, RUN serves a pivotal platform for advancing educational exchanges and collaborative research initiatives aligned with both nations' growth and innovation goals.

SMU champions women in technology leadership in Thailand

SMU hosted an event at its Overseas Centre in Bangkok titled 'Leadership in Tech: AI Ethics, Data Governance, and the Power of Community' as a platform to celebrate and equip female leaders in Thailand's tech industry.

As one of Asia's leading universities in technology and business education, SMU observed that a growing number of women are entering the tech sector. At the School of Computing and Information Systems, female student enrolment continued to increase, reflecting the growing recognition of opportunities in the tech sector among women.



The Third Republic of Indonesia-Singapore University Network.



IAC Thailand Members led by Mr Chatsiri Sophonpanich (5th from L), Prof Timothy Clark (6th from L), Prof Kitipong Uraepatanapong (4th from L), Ms Jacqueline Poh (7th from L), Prof Reddi Kotha (far R), and Associate Prof Themis Suwardy (2nd from R) at the SMU-Bangkok Bank Industry Leaders Dialogue.

Thailand's digital economy is expanding rapidly, boosting Southeast Asia's expected US\$1 trillion digital market by 2030. SMU aims to strengthen Thai talent through master's programmes designed to provide relevant industry expertise.

SMU-Bangkok Bank Industry Leaders Dialogue

The jointly presented SMU-Bangkok Bank Industry Leaders Dialogues is one of several initiatives driven by SMU's International Advisory Council

in Thailand, since 2018. In the third edition themed 'Multinational Family Firms, Economic Shock Resilience, and Internationalisation', more than 110 guests attended the Dialogue in Bangkok, which discussed topics, including how the structure of family firms afford advantage during economic downturns, and for global expansion.

Supporting Vietnam's sustainable development journey

Vietnam's future is green; more specifically, the country is driven to achieve net-zero emissions. Its green economy is projected to grow by US\$300 billion by 2050. In pursuit of the ambitious sustainable development goals, green finance is needed to support the emergence of new industries, foster technological advancements, and underpin sustainable economic growth.

To help businesses and professionals in Vietnam navigate this transition, SMU's Singapore Green Finance Centre has launched a free online course, titled 'Introduction to Sustainability and Sustainable Finance', that will equip Vietnamese learners with a robust foundation in sustainable finance and insights into areas like risk management, sustainable asset classification and financial mechanisms that facilitate the green transition.

SMU GOING BEYOND BORDERS

Transcending borders through inter-disciplinary collaboration

SMU's College of Integrative Studies (CIS) and New York University's (NYU) Gallatin School of Individualized Study successfully co-convoked a joint conference on imperialism and environment in 2024 — the first in a series of annual reciprocal joint conferences that would advance inter-disciplinary research and pedagogical collaborations between the two schools. Both sides also established new inter-disciplinary student exchange and faculty co-teaching programmes that contribute further to the close partnership between both leading inter-disciplinary schools.

Beyond the US, CIS also established bespoke student exchange agreements with the University of York, London Interdisciplinary School, Durham University, and University College Utrecht.



NYU Gallatin School of Individualised Study, Washington, USA. Photo by Ajay Suresh, Wikimedia Commons.

Towards a strategic partnership with Zhejiang University

SMU and Zhejiang University (ZJU) formalised an agreement to work towards a strategic partnership, elevating longstanding ties that began some 20 years ago. Under this ambit, both universities will focus on impactful collaborations in the common priorities of Sustainable Living, Digital Transformation, Innovation and Entrepreneurship and Growth in Asia. Both universities commemorated this milestone by co-organising the 13th Global Forum on

Innovation, Green Finance and Sustainable Development on 26 October 2024. The event, held in ZJU's campus in Hangzhou, gathered over 300 thought leaders, policymakers, and industry experts from top global institutions and financial sectors to discuss solutions for sustainable growth.



CORPORATE AWARDS



SMU: One of Singapore's best employers

For the fourth time in five years, SMU has been named one of Singapore's Best Employers in the Straits Times – Singapore's Best Employers 2025 rankings. The award comes on the back of significant strides SMU has made in improving its employee experience, including enhancements to its workplace policies, infrastructure, and staff wellbeing initiatives.

DONATIONS FOR UNIVERSITY ADVANCEMENT

New Chair Professorship established to advance inter-religious studies

SMU warmly acknowledges the generous S\$3.5 million gift from Kwan Im Thong Hood Cho Temple, which will advance inter-religious understanding through the establishment of a new Chair Professorship and expanded bursary support for students in need. This meaningful contribution reflects a shared commitment to fostering dialogue, respect, and harmony across diverse communities, while also uplifting students through greater access to education and opportunity. The inaugural holder of the prestigious Professorship is Professor Alan Chan, SMU Provost.

Gift to advance social mobility and innovation

A couple celebrating their silver wedding anniversary, Mr Jay Ng and Mrs Marilyn Ng, generously donated S\$3.85 million to SMU to support a set of initiatives aligned with SMU's refreshed vision. They had navigated their own university journeys on modest means, and now wanted to celebrate their anniversary



(L-R) SMU Provost Prof Alan Chan and Dr Tan Choon Kim, Chairman, Kwan Im Thong Hood Cho Temple.

by supporting innovation and entrepreneurship as well as uplifting individuals and communities. A key highlight of the gift is the renaming of the Greenhouse at SMU Connexion as the Jay and Marilyn Ng Greenhouse: Hub for Innovation and Entrepreneurship, in recognition of the couple's generous support for innovation and entrepreneurship. Jay and Marilyn share the University's deep commitment to nurturing change agents, strengthening social mobility, and fostering entrepreneurship in Singapore and beyond.



(L-R) Mr Jay, SMU President Prof Lily Kong and Mrs Marilyn Ng.

Expanding horizons through global opportunities

SMU extends its heartfelt appreciation to Dr Lillyn Teh for her second major contribution of S\$2 million, which builds on her earlier S\$3.14 million gift to further empower students through expanded financial support and global learning opportunities. This new gift enhances the Lillyn Teh Endeavour Study Award and introduces the Global Endeavour Grant, enabling hundreds of students to access overseas programmes and broaden their academic horizons – reflecting Dr Teh's enduring belief in education as a powerful force for equity and personal growth.



(L-R) Dr Lillyn Teh and SMU President Prof Lily Kong.



(L-R) Mrs Margaret Chan-Lien and SMU President Prof Lily Kong.

New scholarship fund for exceptional students

The University is deeply grateful to Mrs Margaret Chan-Lien for her generous S\$3 million endowed gift, which establishes the Margaret Chan-Lien International Exchange Scholarship – empowering 20 financially challenged undergraduates each year to pursue transformative global exchange experiences, and reinforcing SMU's commitment to inclusive, needs-blind education and nurturing globally minded changemakers.

DONATIONS FOR UNIVERSITY ADVANCEMENT

Making a mark on the global stage thanks to the Ian R. Taylor International Moots Programme

The Yong Pung How School of Law's outstanding performance on the global mooting stage has been made possible through the generous support of the Ian R. Taylor International Moots Programme.

The programme has firmly established the law school's international reputation and prominence, and nurtured generations of mooters who have earned numerous world-class accolades, enabling it to consistently excel at the most prestigious international moots.

We are deeply grateful to the donors behind this fund, whose contributions have empowered our students to excel internationally and positioned SMU as a recognised leader in mooting.

Justice, Mercy, Humility Study Award and Overseas Internship Grant

Established by Mr Yeong Zee Kin and his wife, Ms Audrey Chiang, this generous gift supports financially challenged SMU law undergraduates. The Study Award helps to cover tuition fees, while the Overseas Internship Grant enables recipients to pursue valuable international work



The late Oxford alumnus, businessman and philanthropist Mr Ian R. Taylor.

experiences. Mr Yeong, who serves as Dean's Fellow at the Yong Pung How School of Law and Strategic Advisor to the SMU Centre for Digital Law, is a strong advocate for legal education and access to opportunities.

SMU's first professorship in blockchain

SMU has received a S\$1 million gift from Aptos Foundation to establish the University's first Professorship in Blockchain. The endowed professorship will drive thought leadership, cutting-edge research, and talent development in blockchain, a critical pillar in SMU's vision to shape future-ready, innovative economies.

In addition, the Aptos Foundation is also supporting a range of

initiatives aimed at equipping students with advanced skills and fostering a dynamic blockchain start-up ecosystem, aligning with Singapore's broader goals of becoming a world-class knowledge hub for blockchain.



Associate Professor of Computer Science Zhu Feida is the inaugural recipient of the Aptos Move Professorship.

Anonymous donors continue to leave a meaningful impact on the SMU community

- In August 2024, a donor established the SMU Hearts of Hope Scholarship with a generous gift of S\$1.815 million to support financially challenged SMU students.
- In November 2025, a S\$1.05 million gift was made to establish the Fortitude Scholarships and Fellowship for students from the School of Computing and Information Systems, along with dedicated funding for the Whitehacks Cybersecurity Bootcamp.
- A third donor, who first established the SMU Access Endowment Study Award in Nov 2021, expanded his support in Dec 2024 by broadening the award to benefit more students.

Philanthropy holds tremendous potential to transform lives, and we are heartened by these generous contributions that nurture the next generation of changemakers and leaders. Together, we can create a meaningful future through the power of giving.



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