



# CHAIRMAN'S MESSAGE

2025 is a year of double milestones: Singapore marks its 60<sup>th</sup> year of nationhood, and SMU celebrates 25 years as a bold, distinctive presence in higher education. From the start, SMU has charted its own course – shaping graduates who are world-ready, producing ideas that matter, and building deep connections between academia, industry, and society.

Modern life is changing in a myriad ways. The impact of technology, bio-tech, genetic engineering, and artificial intelligence will be pervasive and have profound implications on how humans evolve and live. Older societies, greater urbanisation, and the shifting nature of work are just some examples.

We believe it is incumbent on us to help shape this change and not let change just happen to us. We need to be at the vanguard of preparing our future generations to not just cope but to thrive in this new world.

Our refreshed Vision – to be Asia's premier global city university at the nexus of management, social sciences, and technology – captures both our sense of place and our growing role in the region and the world. The new Strategic Plan sets out a clear path to

nurture independent lifelong learners, enable world-class researchers, forge meaningful partnerships, and transform lives to create sustainable futures.

This past year, we have seen our community embody these aspirations in tangible ways – from groundbreaking research on ageing, sustainability, and digital transformation, to the launch of innovative educational pathways and impactful collaborations across Asia and beyond.

As we step into the next chapter, I am deeply grateful to our leaders, faculty, staff, students, alumni, partners, and friends for your unwavering support. The journey ahead will demand adaptability, creativity, and collaboration – but I am confident that together, we will not only navigate change, but also shape it for the better.

---

“

**The new Strategic Plan sets out a clear path to nurture independent lifelong learners, enable world-class researchers, forge meaningful partnerships, and transform lives to create sustainable futures.** ”

**Mr Piyush Gupta**

Chairman  
SMU Board of Trustees

---